PMI-PBA
CERTIFICATION
PROGRAM

PMI
PBA®

WHY DO I NEED PMI-PBA CERTIFICATION?

Business analysis has become a competency of critical importance to project & business management. Becoming certified as a business analysis (BA) expert can move your career in a fresh direction while opportunities for BAs are on the rise.

Business Analysis is the practice of enabling change in an organizational context, by defining needs and recommending solutions that deliver value to stakeholders

The Business Analyst is an agent of change. Business Analysis is a disciplined approach for introducing and managing change to organizations.

Business analysis is used to identify and articulate the need for change in how organizations work, and to facilitate that change. Business analysts are charged with identifying and defining the solutions that will maximize the value delivered by an organization to its stakeholders. Business analysts work across all levels of an organization and may be involved in everything from defining strategy, to creating the enterprise architecture, to taking a leadership role by defining the goals and requirements for programs and projects or supporting continuous improvement in its technology and processes.

Business analysts have the specialized knowledge to act as a guide and lead the business through unknown or unmapped territory, to get it to its desired destination. The value of business analysis is in realization of benefits, avoidance of cost, and identification of new opportunities, understanding of required capabilities and modeling the organization. Through the effective use of business analysis, we can ensure an organization realizes these benefits, ultimately improving the way they do business.

This training will address the fundamental principles of business analysis and the tools & techniques at the disposal of business analysts to help projects achieve their goals. It provides an understanding of the roles of the business analyst, skills and competencies used by the business analyst and demonstrates techniques to plan, manage, analyze, document and communicate requirements at all levels. This program also reflects best business analysis practices in the different business domains.

The course focuses on the role of the Business Analyst within a project environment and blends in aspect of traditional as well as agile project management.

Upon completing this course, you will be able to:
1.   Understand the PMI-PBA® exam process (i.e. application procedure to taking the exam)
2.   Master the Domains of Business Analysis
3.   Identify the attributes of being a Business Analyst
4.   Understand the Business Analyst tools and techniques
5.   Understand the development and detailing of requirements
6.   Evaluate stakeholders needs and requirements
7.   Analyze, understand and document a process, system or structure to evaluate its effectiveness and efficiency.
8.   Understand change management and how this needs to be aligned to an organization
9.   Understand how to harness the positive energy needed to bring about successful change
10.   Manage stakeholders – identify, assessing needs relationship management

Project management Institute (PMI), which has its headquarters in the U.S.A, offers eight certifications that demonstrate mastery of project management knowledge and competency, including the Project Management Professional (PMP) ® certification. The PMP certification has been earned by more than 650,000 practitioners and growing worldwide.

PMI is the world's largest not-for-profit membership organization, for project management professionals. They diligently serve practitioners and contribute value to organizations worldwide by developing and administering best-in-class accredited certifications, including:

·   PMP: Project Management professional
·   PfMP: Portfolio Management Professional
·   PgMP: Program Management Professional
·   CAPM: Certified Associate in Project Management
·   PMI-PBA: PMI Professional in Business Analysis
·   PMI-ACP: PMI Agile Certified Practitioner
         PMI-SP: PMI Scheduling Professional

PMP CERTIFICATION COURSE OUTLINE:

PROCESS GROUP

DEFINING AND ALIGNING

The processes performed to investigate and evaluate the viability of initiating a new product or changes to or retirement of an existing product as well as defining scope and aligning products, portfolios, programs and projects to the overall organizational strategy.

INITIATION

The processes performed to define the portfolios, programs, or project objectives and apply resources to a portfolio component, program, project, or project phase.

PLANNING

The processes performed to determine an optimal approach for performing business analysis activities, including how they are adapted for the chosen project life cycle, and to analyze the internal and external stakeholders who will interact and influence the overall definition of the solution.

EXECUTING

The processes performed to determine to elicit, analyze, model, define, verify, validate, prioritize, and above all types of product information, ranging from backlogs to user stories and requirements to constraints.

MONITORING AND CONTROLLING

The processes performed on an ongoing basis to assess the impact of proposed product changes within a portfolio, program, or project to assess business analysis performance and to promote ongoing communication and engagement with stakeholders.

RELEASING

The process performed to determine whether all or part of a solution should be released and to obtain acceptance that all or part of a solution is ready to be transitioned to an operational team that will take ongoing responsibility for it.

PBA KNOWLEDGE AREAS/FUNDAMENTAL ELEMENTS:

Introduction to PMI-PBA® Certification
• PMI-PBA® Exam overview
• Exam Content

Introduction to Business Analyst Role
• Overview
• Definition of a Business Analyst
• The Business Analyst's Sphere of influence
• Business Analyst Competencies

Needs Assessment
• Identify the Business Problem or Opportunity
• Assess the Current State
• Determine the Future State
• Determine Viable Options and Provide Recommendation
• Facilitate Product Roadmap Development
• Assemble Business Case
• Support Charter Development

Stakeholder Engagement
• Identify Stakeholders
• Conduct Stakeholder Analysis
• Determine Stakeholder Engagement and Communication Approach
• Conduct Business Analysis Planning
• Prepare for Transition to Future State
• Manage Stakeholder Engagement and Communication
• Assess Business Analysis Performance

Elicitation and Analysis
• Determine Elicitation Approach
• Prepare for Elicitation
• Conduct Elicitation
• Confirm Elicitation Results

Analysis
• Determine Analysis Approach
• Create and Analyze Models
• Define and Elaborate Requirements
• Define Acceptance Criteria
• Verify Requirements
• Validate Requirements
• Prioritize Requirements and Other Product Information
• Identify and Analyze Product Risk
• Assess Product Design Options

Traceability and Monitoring
• Determine Traceability and Monitoring Approach
• Establish Relationships and Dependencies
• Select and Approve Requirements
• Manage Changes to Requirements and Other Product Information

Solution Evaluation
• Evaluate Solution Performance
• Determine Solution Evaluation Approach
• Evaluate Acceptance Results and Address Defects
• Obtain Solution Acceptance for Release

COURSE METHODOLOGY & DURATION

OUR TRAINING METHODOLOGY
Formal lectures
Case studies
Group exercises
Experience sharing
Role Playing

TRAINING DURATION
PBA Exam Preparatory Class spans for 6 weeks: 2 weekends in class (Saturday and Sunday consecutively) and 4 weeks of virtual learning.

ASSUMPTIONS
CERTIFICATION EDGE will be responsible for the training venue and feeding of participants.

Our past students come from organizations such as:

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